2015 ASSET-LIABILITY STUDY – PRESENTATION 5



Employees' Retirement System of the State of Hawaii

PCA PENSION CONSULT ALLIANCE

September 2015

Recap of July & August A/L Presentations

Overview of Modeling Process

Output from PCA's Simulation Modeling

Portfolio Recommendations and Takeaways

Next Steps



September 2015 Session	Recommendation of New Strategic Allocation Policy Mix
August 2015 Session	Preliminary Modeling and Portfolio Considerations
July 2015 Session	Initial Presentation of Asset/Liability Model
May 2015 Session	Potential New Strategic Concepts/Classes
March 2015 Session	Introductory Session



Recap of July & August Asset/Liability Presentations



Discussion of Survey Findings - Summary

• Key Priorities:

- Maintain consistent progress along funding path
- Avoid deterioration in ERS funding ratio
- Avoid seeking higher %-of-pay contribution levels



Integrating Survey Conclusions with A/L Modeling

• PCA engineered the A/L model to identify policy portfolios that attempt to:

- Stay as close to the projected funding ratio path as possible
 - i.e., at or above 90% of projected funding path
- Limit rapid deterioration in funding status
 - i.e., avoid significant drawdowns/dropping below 55%
- Maintain a growth rate close to compound 7.5%



Preliminary Takeaways from A/L Modeling

- PCA provided ERS Board with potential output/takeaways
 - Preliminary modeling indicates meaningful portfolio change

- Per modeling, potential implications of optimal policies:
 - Public Growth assets would decrease
 - Significant allocation to *Crisis Risk Offset* class materially improves outcomes
 - Principal Protection assets would decrease
 - Private Equity & Real Estate assets would increase
 - Real Return assets would increase



Overview of Modeling Process



Overview of Conducted A/L Models

- PCA has completed three separate A/L models
 - 1) Mean-Variance Optimization
 - Numerous drawbacks (e.g., single period, poorly aligned with Board's views, etc.)
 - Completed for comparison purposes

- 2) Simulation Optimization #1 (Real Estate as a separate class)
 - Optimized on factors that better incorporate Board's viewpoints and concerns
 - Indicated long-term return targets could be met in a more stable path
 - Meaningful change would be required

- 3) Simulation Optimization #2 (Real Estate embedded in other classes)
 - In-line with Simulation Optimization #1
 - More aligned with risk/functional allocation framework



Similar Results

Model Constructs – Real Estate Component





Simulation Version #1

- Real Estate Separate -

- As presented in July, PCA initially modeled Real Estate as separate class
- Core and Non-Core Real Estate remained combined
 - Strategy-type allocations determined by Courtland/long-term plan
 - Class risk/return characteristics represent actual leverage and allocations
- Modeling indicated a likely increase in total Real Estate allocation
- If approved, ERS Policy would be mix of risk/functional and asset classes



Simulation Version #2

- Real Estate Embedded -

- PCA separated the two components of Real Estate (core | non-core)
- Core RE was embedded in *Public Growth* at current policy weight
 - 70% of Total Real Estate ≈ 6.5% of Public Growth
 - Within Public Growth, Core Real Estate would lie within Stabilized Growth
- Non-Core RE was embedded in *Private Growth* at current policy weight
 - 30% of Total Real Estate ≈ 25% of Private Growth
- Core and Non-Core maintain respective risk/return characteristics
- Model Construct #2 better reflects risk/functional allocation framework



Simulation Version #2 – Real Estate Component



Model Inputs – Simulation Version #1

	Public Growth	Private Growth	Principal Protection	Real Return	Real Estate	Crisis Risk Offset
Expected Avg. 1-Year Return	8.3	12.4	3.0	6.7	9.2	5.8
Expected Std. Dev. of 1-Year Returns	14.6	26.0	3.8	9.2	14.5	12.3
Expected Compound Returns - various horizons						
5-Years	5 7.6	10.0	2.9	6.3	8.4	5.3
10-Years 10) 7.5	9.7	2.9	6.3	8.3	5.2
20-Years 20) 7.4	9.6	2.9	6.3	8.3	5.2
		N	lodeled Annual	Return Behavi	or	
1970	(3.2)	(32.5)	6.5	6.7	5.6	12.3
1971	11.3	(2.5)	2.9	6.0	9.1	7.1
1972	14.8	3.9	1.2	12.0	4.8	6.2
1973	(19.4)	(33.2)	(0.6)	26.9	4.8	12.6
1974	(30.0)	(29.5)	1.9	11.2	4.1	2.9
1975	30.2	24.7	2.4	(4.2)	0.3	(7.1)
1976	12.6	45.7	5.2	2.1	9.4	22.1
1977	(5.7)	40.0	(1.2)	9.6	12.4	10.8
1978	8.8	46.5	(1.8)	7.9	26.6	(9.4)
1979	1.1	23.9	0.5	15.0	37.5	3.4
1980	(9.4)	(11.3)	0.7	(7.4)	27.9	(11.0)
1981	(0.4)	(11.3)	3.1	(7.4)	27.0	2.9
1982	17.4	20.6	2.7	5.1	10.0	(1.0)
1984	13	(9.2)	6.8	53	20.8	(1.3)
1985	32.7	3.2	7.3	12.0	14.2	26.5
1986	29.7	(3.2)	5.4	6.1	6.8	17.7
1987	5.1	(1.7)	1.0	5.5	6.1	(8.9)
1988	17.4	3.4	2.2	13.2	10.2	8.8
1989	15.1	(0.4)	2.7	26.7	5.5	5.3
1990	(16.3)	(7.3)	1.0	4.8	(8.3)	(2.2)
1991	17.4	13.7	5.6	0.5	(28.2)	5.9
1992	(4.2)	7.1	1.9	4.2	(24.9)	2.9
1993	17.4	18.5	4.5	0.6	(10.6)	20.8
1994	(2.4)	1.9	(5.5)	(5.7)	2.0	(16.0)
1995	15.2	9.8	8.5	18.9	4.9	18.1
1996	8.4	26.2	2.4	6.5	11.9	10.2
1997	13.8	20.8	3.6	1.1	21.0	8.2
1998	14.7	15.8	3.7	(9.1)	26.9	9.8
1999	17.2	75.4	(2.2)	3.7	14.6	(22.3)
2000	0.3	(14.3)	10.7	26.6	13.7	11.9
2001	(8.0)	(11.5)	5.9	(10.4)	6.0	3.6
2002	(8.5)	(18.8)	7.5	7.6	5.2	21.3
2003	28.4	54.4	(0.5)	14.3	8.7	9.1
2004	10.2	22.1	2.5	15.1	17.2	1.0
2005	10.2	12.1	2.4 1.2	10.4	20.9	4.2
2006	19.0	15.5	1.2	8.0 19.0	20.5	2.7
2007	(27.0)	(28.0)	4.0	(15.2)	(15.4)	25.5
2008	30.7	69.0	(0.2)	7.3	(31.6)	(26.0)
2003	12.8	22.6	1.5	3.1	15.2	2.2
2010	1.7	3.6	3.4	2.9	16.9	20.8
2011	14.2	12.3	2.1	4.1	11.1	(3.1)
2013	18.3	30.7	(3.5)	2.8	11.8	(9.8)
2014	7.5	(1.4)	(0.8)	(2.5)	10.1	15.0

- PCA utilizes strategic class-level time series in the stochastic A/L model
- Private Growth is separated in process to improve flexibility/align with funding schedule
- Time series maintain historical/dynamic behavior, but are modified to expected risk/return specifications
- Opportunistic Class does not have a time series; the design/purpose of this class does not lend itself to modeling



Model Inputs – Simulation Version #2

	Public Growth	Private Growth	Principal Protection	Real Return	Crisis Risk Offset
Expected Avg. 1-Year Return	8.3	12.4	3.0	6.7	5.8
Expected Std. Dev. of 1-Year Returns	14.0	20.4	3.8	9.2	12.3
Expected Compound Returns - various horizons					
5-Years	5 7.6	10.9	2.9	6.3	5.3
10-Years	10 7.5	10.7	2.9	6.3	5.2
20-Years	20 7.5	10.6	2.9	6.3	5.2
1070	(0.0)	Modeled	Annual Return	Behavior	40.0
1970	(2.9)	(20.0)	6.5	6.7	12.3
1971	11.3	1.5	2.9	6.0	7.1 6.2
1972	14.5	3.4	1.2	12.0	6.2 12 e
1973	(18.2)	(20.7)	(0.6)	20.9	2.0
1974	28.6	16.0	2.4	(4.2)	(7.1)
1975	12.1	33.7	5.2	2.1	22.1
1977	(4.6)	31.7	(1.2)	9.6	10.8
1978	10.1	42.9	(1.8)	7.9	(9,4)
1979	9.2	34.1	0.5	15.0	3.4
1980	21.8	63.3	0.7	2.6	(11.6)
1981	(6.5)	5.8	3.1	(7.4)	2.9
1982	9.6	15.7	16.0	11.9	28.3
1983	17.5	29.0	2.7	5.1	(1.9)
1984	2.2	3.1	6.8	5.3	11.6
1985	32.0	8.4	7.3	12.0	26.5
1986	29.1	(0.0)	5.4	6.1	17.7
1987	5.7	0.5	1.0	5.5	(8.9)
1988	17.1	6.0	2.2	13.2	8.8
1989	14.3	1.6	2.7	26.7	5.3
1990	(16.4)	(9.5)	1.0	4.8	(2.2)
1991	14.7	(2.4)	5.6	0.5	5.9
1992	(5.8)	(7.6)	1.9	4.2	2.9
1993	16.0	6.6	4.5	0.6	20.8
1994	(2.1)	4.0	(5.5)	(5.7)	(16.0)
1995	14.5	10.7	8.5 2.4	18.9	10.1
1996	0.0	20.0	2.4	0.5	8.2
1997	15.5	20.7	3.7	(9.1)	9.8
1999	17.4	58.6	(2.2)	3.7	(22.3)
2000	0.4	(5.8)	10.7	26.6	11.9
2001	(7.2)	(7.2)	5.9	(10.4)	3.6
2002	(8.0)	(13.1)	7.5	7.6	21.3
2003	27.5	44.1	(0.5)	14.3	9.1
2004	15.3	22.9	2.5	15.1	7.0
2005	11.2	18.4	2.4	16.4	4.2
2006	19.1	21.9	1.2	8.6	2.7
2007	11.7	19.6	4.5	18.9	3.1
2008	(27.2)	(29.3)	7.5	(15.2)	25.5
2009	27.3	36.9	(0.2)	7.3	(26.0)
2010	13.0	21.2	1.5	3.1	2.2
2011	2.2	7.6	3.4	2.9	20.8
2012	14.2	13.0	2.1	4.1	(3.1)
2013	18.1	29.2	(3.5)	2.8	(9.8)
2014	7.7	6.0	(0.8)	(2.5)	15.0

- Version #2 utilizes similar strategic class-level time series
- Private Growth remains separated in process for flexibility/alignment with funding schedule
- Core and Non-Core RE are now subsets of higher-level strategic classes
- All strategic classes are aligned with risk/functional framework



PCA's Revised Constraints

		Optimizing V	ersion #1	Optimizing	Version #2
Strategic Class	Current Policy	Min (%)	Max (%)	Min (%)	Max (%)
Public Growth	72%	45%	70%	45%	80%
Private Growth	4%	5%	12%	7%	20%
Principal Protection	12%	5%	20%	5%	20%
Real Return	5%	5%	20%	5%	20%
Real Estate	7%	5%	15%		
Crisis Risk Offset		0%	20%	0%	20%

Total 100%

- Private Growth remains a sub-component of Broad Growth, but modeling no longer restricts it to 10% of Broad Growth
- Version #2 incorporates Real Estate into Public Growth and Private Growth



Output from PCA's Simulation Modeling



Simulation Modeling Outcomes – V1 (RE Separate)



Expected Compound Return	6.8%	7.0%	7.1%	7.3%	7.5%	7.7%	7.7%	7.7%	7.7%	7.8%	7.9%	7.3%
Standard Deviation	6.8%	7.0%	7.1%	7.4%	7.7%	7.9%	8.0%	8.0%	8.1%	8.3%	8.6%	11.3%
Median Funded Ratio	80.1%	86.5%	90.1%	95.4%	102.2%	106.3%	106.9%	107.7%	108.8%	111.2%	113.6%	97.7%
% of Scenarios <100%	66.3%	61.3%	57.8%	54.3%	48.4%	44.9%	44.4%	44.0%	43.6%	42.8%	41.7%	51.2%
% that Breached 30yr Amortization	28.4%	27.8%	26.9%	25.3%	24.2%	23.8%	23.8%	23.9%	23.9%	23.7%	24.4%	38.7%
% Scenarios >= Current Funding Path	32.6%	37.9%	41.1%	44.7%	50.4%	54.1%	54.4%	54.9%	55.4%	56.4%	57.2%	47.9%
% Scenarios >= 90% of Funding Path	41.0%	46.0%	50.1%	55.0%	58.6%	60.7%	61.3%	61.5%	61.7%	62.5%	63.4%	53.8%
Best Calendar Year	23.0%	23.3%	23.4%	23.5%	23.5%	23.7%	23.6%	23.6%	23.5%	23.4%	23.1%	26.2%
Worst Calendar Year	-13.3%	-13.0%	-12.8%	-13.1%	-13.7%	-13.6%	-13.8%	-14.0%	-14.2%	-14.6%	-15.1%	-22.1%
Short-term Statistics												
Avg 2-year Drawdown of Bottom 10%	-7.3%	-7.8%	-8.0%	-8.5%	-9.3%	-9.7%	-9.8%	-9.9%	-10.0%	-10.3%	-11.0%	-21.0%
% Scenarios <55% During 5-year	6.6%	6.6%	6.6%	6.6%	7.0%	7.2%	7.3%	7.5%	7.6%	7.7%	8.7%	14.7%



Simulation Modeling Outcomes – V1 (RE Separate)



Portfolio Allocations

Public Growth	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	72.0%
Private Growth	5.0%	5.0%	5.0%	6.0%	7.5%	7.5%	8.0%	8.5%	9.0%	10.0%	11.5%	4.0%
Principal Protection	20.0%	15.0%	12.5%	10.0%	7.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	12.0%
Crisis Risk Offset	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	19.5%	18.5%	0.0%
Real Return	5.0%	8.0%	9.0%	9.0%	7.5%	7.5%	7.0%	6.5%	6.0%	5.5%	5.0%	5.0%
Real Estate	5.0%	7.0%	8.5%	10.0%	12.5%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	7.0%
•												



Simulation Modeling Outcomes – V1 (RE Separate)



- Optimized solutions exhibit better chances of funding success with materially lower short-term drawdowns/funding risks
- Simulations indicate material improvements can be made

Simulation Modeling Outcomes – V2 (RE Embedded)



56.9%

23.0%	23.0%	23.0%	23.0%	23.1%	23.6%	24.0%	24.4%	26.2%
-13.0%	-13.4%	-13.7%	-13.9%	-14.1%	-14.3%	-14.5%	-14.7%	-22.1%
-8.6%	-9.3%	-9.8%	-10.1%	-10.5%	-10.9%	-11.2%	-11.6%	-21.0%
6.6%	6.8%	7.3%	7.5%	7.7%	8.3%	8.5%	8.5%	14.7%
I								
								PENSION
								CONSULTING

61.7%

62.4%

63.3%

64.6%

53.8%

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Best Calendar Year

Worst Calendar Year

40.6%

22.8%

-12.2%

-7.0%

6.3%

44.5%

22.9%

-12.3%

-7.5%

6.6%

49.7%

22.9%

-12.7%

-8.1%

6.6%

53.0%

% Scenarios >= 90% of Funding Path

% Scenarios <55% During 5-year

<u>Short-term Statistics</u> Avg 2-year Drawdown of Bottom 10% 59.5%

60.5%

Simulation Modeling Outcomes – V2 (RE Embedded)



Portfolio Allocations

72.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	45.0%	Public Growth
4.0%	20.0%	19.0%	18.0%	17.0%	16.0%	15.0%	13.5%	11.5%	10.0%	8.0%	7.0%	Private Growth
12.0%	5.0%	6.0%	7.0%	8.0%	9.0%	10.0%	11.5%	13.5%	15.0%	17.0%	20.0%	Principal Protection
0.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	Crisis Risk Offset
5.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	8.0%	Real Return
7.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Real Estate



Simulation Modeling Outcomes – V2 (RE Embedded)



- Optimized solutions exhibit better chances of funding success with materially lower short-term drawdowns/funding risks
- Simulations indicate material improvements can be made

Simulation Modeling Outcomes – V1 & V2 Compared



• Version #1 and Version #2 produce very similar results

High-level Conclusions

- Both versions of simulations provide similar results:
 - Version #1 (RE separate) = marginally better short-term characteristics
 - Version #2 (RE embedded) = marginally better long-term characteristics
 - Improvement in long-term characteristics evident at higher risk/success spectrum
- Policy portfolio can be improved to better reflect Board's risk preferences
- Focusing on Board's risk preferences results in materially different portfolios
- Potential Implications of Optimal Policies:
 - Public Growth assets would decrease
 - New Crisis Risk Offset class materially improves outcomes
 - Principal Protection assets would decrease
 - Private Equity & Real Estate assets would increase
 - Real Return assets would increase



Portfolio Recommendations and Takeaways



PCA Recommendations

PCA recommends the ERS Board select one of the following two policy portfolios:

Version #1 = Portfolio 6 Version #2 = Portfolio 9

Public Growth	45.0%
Private Growth	7.5%
Principal Protection	5.0%
Crisis Risk Offset	20.0%
Real Return	7.5%
Real Estate	15.0%

	Portfolio 6
27-Year Statistics	
Expected Compound Return	7.7%
Standard Deviation	7.9%
Median Funded Ratio	106.3%
% of Scenarios <100%	44.9%
% that Breached 30yr Amortization	23.8%
% Scenarios >= Current Funding Path	54.1%
% Scenarios >= 90% of Funding Path	60.7%
Best Calendar Year	23.7%
Worst Calendar Year	-13.6%
Short-term Statistics	

Avg 2-year Drawdown of Bottom 10%	-9.7%
% Scenarios <55% During 5-year	7.2%



Public Growth	45.0%	
Private Growth	18.0%	
Principal Protection	7.0%	
Crisis Risk Offset	20.0%	
Real Return	10.0%	
Real Estate	0.0%	

Portfolio 9

27-Year Statistics	r onnonio 7
Expected Compound Return	7.8%
Standard Deviation	8.6%
Median Funded Ratio	111.9%
% of Scenarios <100%	42.5%
% that Breached 30yr Amortization	24.9%
% Scenarios >= Current Funding Path	56.3%
% Scenarios >= 90% of Funding Path	62.4%
Best Calendar Year	23.6%
Worst Calendar Year	-14.3%
Short-term Statistics	
va 2 voar Drawdown of Bottom 100	10.007





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Simulation Version #1 - Real Estate Separate -

PCA Recommendations – Comparison to Current Policy



PCA Recommendations – Impact on Real Estate





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PCA Recommendations – Impact on Real Estate

• Version #1 (RE Separate):

- Overall Real Estate allocation increases materially (i.e., double)
- ERS maintains 70% Core / 30% Non-Core (subject to Courtland considerations)

• Version #2 (RE Embedded):

- Overall Real Estate allocation increases to near 10%
 - Increase partially depends on Non-Core vs. Private Equity deal flow
- Core RE maintains near current level (≈ 5%)
- Non-Core RE receives larger consideration as part of Private Growth
- Real Return increases; begins to play Core RE role
 - Future unlevered Core RE could be allocated to Real Return



PCA Recommendations

• Both potential portfolios better reflect the Board's risk preferences

• Both potential portfolios offer meaningful risk/success improvements

• Overall risk/success attributes are very similar

- Primary consideration = alignment with risk/functional framework
 - Allocation differences = fine tuning rather than material differences



Next Steps



• September/October:

Develop timeline/evolving policy portfolio plan

- Recurring:
 - Manager searches for Public Growth restructuring
 - Update IPS



Appendix



Mean-Variance Assumptions



Correlation Inputs

Corr with Public Grow th Corr with Crisis Risk Offset Corr with Private Grow th Corr with Real Return

Corr with Principal Protection Corr with Real Estate

	Return, %	StdDev Rtn, %	Corr with Public Growth	Corr with Private Growth	Corr with Principal Protection	Corr with Crisis Risk Offset	Corr with Real Return	Corr with Real Estate		
Public Growth	8.33	14.56	1.00	0.64	-0.06	-0.18	0.12	0.11		
Private Growth	12.35	26.00	0.64	1.00	-0.36	-0.48	-0.03	0.14		
Principal Protection	2.95	3.82	-0.06	-0.36	1.00	0.69	0.10	-0.07		
Crisis Risk Offset	5.84	12.26	-0.18	-0.48	0.69	1.00	0.11	0.03		
Real Return	6.65	9.23	0.12	-0.03	0.10	0.11	1.00	0.15		
Real Estate	9.18	14.49	0.11	0.14	-0.07	0.03	0.15	1.00		

Correlation Matrix (Model Inputs)







Risk Estimates: 3.2% to 26.0%





• Constraints shift the efficient frontier down and to the right

Constrained MVO Portfolio Options

		Portfolio 1	Portfolio 2	Portfolio 3	Portfolio 4	Portfolio 5	Portfolio 6	Portfolio 7	Portfolio 8	Portfolio 9	Portfolio 10
<u>Risk / Return</u>	Expected 27-year Compound Return	6.7	7.1	7.4	7.5	7.6	7.7	7.7	7.8	7.8	7.8
	Annual Standard Deviation	7.6	7.8	8.1	8.3	8.5	8.7	9.0	9.2	9.4	9.7
Portfolio Weights	Public Growth	45.0	45.0	45.0	45.0	45.0	45.0	45.0	45.0	45.0	45.0
	Private Growth	5.0	5.0	5.0	6.3	7.9	9.4	10.9	12.0	12.0	12.0
	Principal Protection	20.0	9.4	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
	Crisis Risk Offset	20.0	20.0	20.0	17.6	17.3	17.1	16.8	15.2	8.5	3.6
	Real Return	5.0	12.3	10.9	11.1	9.7	8.5	7.4	7.8	14.5	19.4
	Real Estate	5.0	8.3	14.1	15.0	15.0	15.0	15.0	15.0	15.0	15.0

		Portfolio 11	Portfolio 12	Portfolio 13	Portfolio 14	Portfolio 15	Portfolio 16	Portfolio 17	Portfolio 18	Portfolio 19	Portfolio 20
<u>Risk / Return</u>	Expected 27-year Compound Return	7.9	7.9	7.9	7.9	7.9	7.9	7.9	8.0	8.0	8.0
	Annual Standard Deviation	9.9	10.1	10.3	10.6	10.8	11.0	11.3	11.5	11.7	11.9
<u>Portfolio Weights</u>	Public Growth	46.5	48.1	49.6	51.6	53.6	55.5	57.4	59.3	61.2	63.0
	Private Growth	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
	Principal Protection	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
	Crisis Risk Offset	2.3	1.2	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	Real Return	19.2	18.7	18.2	16.4	14.4	12.5	10.6	8.7	6.8	5.0
	Real Estate	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0



Appendix





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